

41ST ANNUAL
**NONPROFIT ORGANIZATIONS
INSTITUTE**



FUNDAMENTALS

February 7, 2024

INSTITUTE

February 8–9, 2024

Four Seasons Hotel ■ Austin, Texas

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2024

NONPROFIT ORGANIZATIONS FUNDAMENTALS

February 7, 2024 ■ Four Seasons Hotel ■ Austin, Texas

Earn up to 4.00 Hours of Credit

Texas Legal Specialization Credit Approved for Estate Planning and Probate Law, and Tax Law

Times listed are in Central Time

WEDNESDAY AFTERNOON, FEB. 7, 2024

Presiding Officer: Andrea L. March, Texas Rio Grande Legal Aid, Austin, TX

1:00 p.m. Registration Opens
Includes light refreshments.

1:50 p.m. Welcoming Remarks

2:00 p.m. 1.00 hr

Setting Up a Nonprofit: State Law and Organizational Issues and Considerations

Establishing a solid legal and tax foundation is essential for nonprofits. This presentation addresses how to prevent organizational building blocks from becoming missional roadblocks.

Harrison M. Smith, HMS Law, North Richland Hills, TX
Elaine Sommerville, Sommerville & Associates, P.C., Arlington, TX

3:00 p.m. 1.00 hr

Applying for and Maintaining Tax-Exempt Status

Hear what you need to know to become tax exempt and to stay that way.

Michaela J. Cromar, CliftonLarsonAllen LLP, Fort Worth, TX
Katherine E. David, Steptoe & Johnson PLLC, San Antonio, Texas

4:00 p.m. 15-Minute Break

4:15 p.m. 1.00 hr

The Form 990 Series

This session covers the fundamentals of the Form 990, with an emphasis on the essential information that every director, officer, fundraiser, and staff member must understand. Hear how the Form 990 is simultaneously a public relations tool for potential donors and a compliance roadmap, both internally (for staff) and externally (for regulators).

Barbara Murphy, Blazek & Vetterling, Houston, TX
Genevra Williams, Mendrygal Law, PLLC, Dallas, TX

5:15 p.m. 1.00 hr

When Things Don't Work Out: Combining, Winding Down and Dissolution Issues

This session discusses the legal and accounting implications that one should consider when a tax-exempt nonprofit corporation decides to merge with another non-profit, dissolve or undertake other formation changes. When a significant change in formation and/or structure occurs, public charities and private foundations will need to follow steps to execute the change in a legal, efficient, and beneficial manner, and this session discusses these steps so you and your organization are prepared should you decide to pursue a significant change in formation and/or structure.

Pam Alexanderson, Moss Adams, Albuquerque, NM
Nykolos McKissic, Holland & Knight LLP, Dallas, TX

6:15 p.m. Adjourn to Reception

NETWORKING RECEPTION

6:15 p.m. – 7:15 p.m.

Join us for a networking opportunity with faculty and colleagues.

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41ST ANNUAL
NONPROFIT ORGANIZATIONS INSTITUTE

February 8–9, 2024 ■ Four Seasons Hotel ■ Austin, Texas

Earn up to 12.50 Hours of Credit Including 1.00 Hour of Ethics Credit
Texas Legal Specialization Credit Approved for Estate Planning and Probate Law, and Tax Law

Times listed are in Central Time

THURSDAY MORNING, FEB. 8, 2024

**Presiding Officer: Tony Fundaro,
Philanthropy Southwest, Dallas, TX**

7:30 a.m. Registration Opens
Includes continental breakfast.

8:15 a.m. Welcoming Remarks

8:30 a.m. 1.00 hr

A View of the Sector

This panel presents an overview of the latest in policy and regulation from the US Government affecting the nonprofit sector, including Congress, the IRS, the Courts, and the States. As in years past, there is a lot happening—affirmative action and race based grantmaking, campus politics and free speech, political campaign intervention and the limits of nonprofit advocacy, health care and community benefit, Congress's power to tax wealth, and much more. This panel aims to help you stay abreast of current developments.

Kimberly Eney, Loeb & Loeb LLP, San Francisco, CA
Alexander L. Reid, Baker & Hostetler LLP,
Washington, DC

9:30 a.m. 1.00 hr

Exclusivity in Philanthropy: Where Does Harvard/UNC Leave Philanthropy?

This presentation covers how the Supreme Court's June 2023 decision eliminating affirmative action in higher education will likely impact how courts assess grants, investments, and contracts designed for historically underrepresented groups under federal and state anti-discrimination laws. Discuss significant lawsuits that have been filed in the wake of the Supreme Court's decision, as well as practical ways to mitigate risk under anti-discrimination laws without impeding programs and strategies in philanthropy.

Moderator:

Emily Cuneo DeSmedt, Morgan, Lewis & Bockius
LLP, Princeton, NJ

Panelists:

Ricardo A. Castro, Robert Wood Johnson
Foundation, Princeton, NJ
Nishka Chandrasoma, Ford Foundation, New York, NY
Lorelle L. Espinosa, Alfred P. Sloan Foundation,
New York, NY

10:30 a.m. 20-Minute Break

CONCURRENT TRACKS

**TRACK A: EXPLORING THE
CONTOURS OF CHARITABILITY**

**Presiding Officer: Megan E. Bell, Morgan,
Lewis & Bockius LLP, New York, NY**

10:50 a.m. .75 hr

**Exploring the Contours of Charitability:
Economic Development, Community
Revitalization, Poverty Alleviation**

As philanthropy seeks to help solve complex interrelated global problems while often collaborating with governments, development financial organizations, for profit entities and non-governmental organizations, how should innovative programs and novel interventions be grounded in traditional bases of charitability?

Ann K. Battle, Morgan, Lewis & Bockius LLP,
Washington, DC
Stephen M. Clarke, Ernst & Young LLP, Washington, DC
Erica L. Guyer, The Rockefeller Foundation,
New York, NY
Joshua J. Mintz, John D. and Catherine T. MacArthur
Foundation, Chicago, IL

11:35 a.m. 5-Minute Break

11:40 a.m. .75 hr

**Exploring the Contours of Charitability:
Scientific Research, Education and the
Environment**

Ann K. Battle, Morgan, Lewis & Bockius LLP,
Washington, DC
Stephen M. Clarke, Ernst & Young LLP, Washington, DC
Erica L. Guyer, The Rockefeller Foundation,
New York, NY
Joshua J. Mintz, John D. and Catherine T. MacArthur
Foundation, Chicago, IL

12:25 p.m. Pick Up Lunch

Included in registration.

**TRACK B: PRIVATE PHILANTHROPY
STRUCTURES AND FAMILY OFFICES**

**Presiding Officer: Tony Fundaro,
Philanthropy Southwest, Dallas, TX**

10:50 a.m. .75 hr

**Private Philanthropy: Alternative [or
Complementary] Structures**

How do the various private philanthropic structures compare and when might one or more alternatives be used?

Effie Babb, Hillspire, LLC, Menlo Park, CA
Maura L. Whelan, Simpson Thacher & Bartlett LLP,
New York, NY

11:35 a.m. 5-Minute Break

11:40 a.m. .75 hr

**LLC Structures: Engaging with the Family
Office, Sharing, Services, Self-Dealing and
Co-Investing**

Christy E. Brook, Emerson Collective, San Francisco, CA
Lisa Montez, Builders Vision, Chicago, IL

12:25 p.m. Pick Up Lunch

Included in registration.

**MASTER CLASS A: THE COMPLEXITY
OF GIVING (Limited Capacity)**

10:50 a.m. 1.50 hrs

**MASTER CLASS: The Complexity of Giving:
Expenditure Responsibility and the Individual
Grant Rules**

Jennifer Shipp, Heising-Simons Foundation, Los
Altos, CA
Caroline Waldner, Morgan, Lewis & Bockius LLP,
Washington, DC

12:25 p.m. Pick Up Lunch

Included in registration.

**THANK YOU TO OUR
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MASTER CLASS B: ENGAGING WITH RELATED PARTIES (Limited Capacity)

10:50 a.m. 1.50 hrs

MASTER CLASS: Engaging with Related Parties: The Landscape of Excess Benefit Transactions

A discussion of both common and unusual related party transactions, as well as the impact of the excess benefit rules under Section 4958 and how transactions can be managed to address or mitigate the federal tax implications.

Diara M. Holmes, Loeb & Loeb LLP, Washington, DC
Danika H. Mendrygal, Mendrygal Law, PLLC, Dallas, TX

12:25 p.m. Pick Up Lunch

Included in registration.

THURSDAY AFTERNOON

Presiding Officer: Megan E. Bell, Morgan, Lewis & Bockius LLP, New York, NY

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LUNCHEON PRESENTATION

12:55 p.m. .75 hr

Philanthropy in Sports

Collegiate athletics draw significant attention, and revenues, to many institutions and associated nonprofit organizations. This presentation covers tax and legal considerations around such activity for organizations and donors, including "name, image and likeness" (NIL) structures, licensing/joint ventures, and sponsorships.

Justin J. Lowe, Ernst & Young LLP, Washington, DC
Mike Perrin, Winstead PC, Houston, TX

1:40 p.m. 15-Minute Break

1:55 p.m. 1.00 hr

Regulatory Horizons Interplay: State and Federal Enforcement

Ex-regulators for both the IRS and states attorney general offices provide perspectives on enforcement activity from the "outside," including a discussion on cooperation amongst the states' AGs, and communication between state regulators/the IRS. Are they sharing? How does one's enforcement efforts affect the other?

Meghan R. Biss, Caplin & Drysdale, Chartered, Washington, DC
Yael Fuchs, Sedreddine & Whoriskey, LLP, Brooklyn, NY
Susan K. Staricka, Staricka Law, PLLC, Austin, TX

2:55 p.m. 20-Minute Break

CONCURRENT TRACKS

TRACK C: ELECTION YEAR ISSUES

Presiding Officer: Megan E. Bell, Morgan, Lewis & Bockius LLP, New York, NY

3:15 p.m. .75 hr

Election Year Issues: Political Engagement and Affiliated Structures

A practical exploration of the rules regarding political engagement across the nonprofit sector, including how to maximize impact through the use of affiliated structures.

Debbie Fine, Open Society Foundations, New York, NY
Bridget M. Weiss, Arnold & Porter Kaye Scholer LLP, Washington, DC

4:00 p.m. 5-Minute Break

4:05 p.m. .75 hr

Federal Election Law and Ethics Rules: What Charities Need to Know

Most charities know their 501(c)(3) tax status permits them to educate voters on a nonpartisan basis, and engage in limited legislative lobbying, while prohibiting intervention in candidate campaigns for public office entirely. But several activities permitted by federal tax law for charities are nonetheless regulated by federal election law, adding another layer of legal compliance. Charities also need to follow government ethics rules when working with elected and other federal public officials. Gain insight on these intersecting legal frameworks.

Rosemary E. Fei, Adler & Colvin, San Francisco, CA
Ezra Reese, Elias Law Group LLP, Washington, DC

4:50 p.m. 10-Minute Break

TRACK D: GOVERNANCE

Presiding Officer: Karey Dubiel Dye, Goldman Sachs Philanthropy Fund, Houston, TX

3:15 p.m. .75 hr

Governance: Essential Organizational Policies and Protections

A strong set of policies serve as a key building block in good governance and organizational effectiveness. This session offers an overview and discussion of a number of standard organizational policies to better understand not only the nature of the policies and their format but also what they are designed to accomplish and how they interact with insurance and tie into an overall compliance program.

Darren B. Moore, Bourland, Wall & Wenzel, P.C., Fort Worth, TX
Jeffrey E. Sher, Fizer Beck, Houston, TX

4:00 p.m. 5-Minute Break

4:05 p.m. .75 hr

Governance: Managing an Internal Investigation

James P. Joseph, Arnold & Porter Kaye Scholer LLP, Washington, DC
Katherine Karl, Caplin & Drysdale, Chartered, Washington, DC

4:50 p.m. 10-Minute Break

MASTER CLASS C: UPMIFA AND ENDOWMENTS (Limited Capacity)

3:15 p.m. 1.50 hrs

MASTER CLASS: UPMIFA and Endowments

This panel addresses the legal framework for prudence (in investing and spending) under UPMIFA, the types of endowment spending models commonly in use at large institutions, the crafting of endowment spending policies, and key issues involved in institutions' compliance with donor-imposed restrictions on endowment funds.

Jamie S. Cantara, The University of Texas at Austin, Austin, TX
John Sare, Patterson Belknap Webb & Tyler LLP, New York, NY

4:50 p.m. 10-Minute Break

MASTER CLASS D: CONTENT STRATEGY AND NONPROFITS (Limited Capacity)

3:15 p.m. 1.50 hrs

MASTER CLASS: Content Strategy and Nonprofits

A conversation around how brands, organizations and nonprofits can best leverage digital platforms (including social media) to raise funds and awareness, how to spot legal issues, such as trademark, copyright, influencer disclosures, endorsements, publicity rights, music rights, CCVs, contests, matches and more, and best practices to follow when nonprofits have unique legal considerations.

Sara Hall, ALSAC/St. Jude Children's Research Hospital, Memphis, TN
Nazli Tamer, BerlinRosen, Chicago, IL

4:50 p.m. 10-Minute Break

5:00 p.m. .75 hr

The Role of the IRS and Treasury in the Tax-Exempt Sector

While the EO sector is a mere asterisk in the IRS's budget, its ~1.5 million organizations gross close to \$2 TRILLION in revenues annually. In light of the IRS's current reorganizing, this discussion considers potential regulatory role(s) with respect to overseeing both charities and other 501(c) entities.

Moderator:

Eve Borenstein, Harmon, Curran, Spielberg & Eisenberg, Washington, DC, Eve Rose Borenstein, LLC, Minneapolis, MN

Panelist:

Rachel D. Levy, IRS, Office of Chief Counsel, Washington, DC

5:45 p.m. Adjourn to Reception

THANK YOU TO OUR NETWORKING RECEPTION SPONSOR



5:45 p.m. – 6:45 p.m.

Join us for a networking opportunity with faculty and colleagues.

FRIDAY MORNING, FEB. 9, 2024

Presiding Officer: Joyce Hellums, Ernst & Young LLP, Austin, TX

7:30 a.m. Conference Room Opens
Includes continental breakfast.

8:15 a.m. 1.00 hr ethics

Protecting Your Nonprofit Client: Opinions, Privilege, and Return Positions

A practical overview of the legal requirements of tax opinions, the attorney-client privilege in tax situations, and the various types of tax advice on return positions. Discuss the myriad of penalties on organizations and tax return preparers. Hear real-world examples of problems that non-profit organizations face and best practices to solve those problems.

David Gair, Locke Lord LLP, Dallas, TX

9:15 a.m. 15-Minute Break

9:30 a.m. 1.00 hr

Guardians of the Galaxy: General Counsel's Role in Managing Risk and Protecting a Nonprofit's Brand

Managing risk can seem fraught with issues from deciding how frequently to conduct enterprise-wide assessments to securing buy-in from business leaders. Discuss the pros and cons of external versus internal risk assessments, tools for managing risk, and practical examples of successful and unsuccessful approaches.

Moderator:

Megan E. Bell, Morgan, Lewis & Bockius LLP, New York, NY

Panelists:

Emily Fan, The David and Lucile Packard Foundation, Los Altos, CA
Catherine E. Livingston, Open Society Foundations, Washington, DC
Christie Yang, Walton Family Foundation, Washington, DC

10:30 a.m. 20-Minute Break

CONCURRENT TRACKS

TRACK E: REVENUE GENERATING ACTIVITIES

Presiding Officer: Joyce Hellums, Ernst & Young LLP, Austin, TX

10:50 a.m. .75 hr

Revenue Generating Activities: Financing Structures and Mechanisms, Tax Credits, and More

Explore how the IRA's credits and incentives can create opportunities for financing charitable activity and traps for the unwary. Following this, gain insight into program-related investments, mission-related investments, and issues to consider when nonprofit organizations and for-profit organizations work together in various ways.

Dahlia B. Doumar, Patterson Belknap Webb & Tyler LLP, New York, NY

David A. Levitt, Adler & Colvin, San Francisco, CA
Jorge Lopez, John D. and Catherine T. MacArthur Foundation, Chicago, IL

Ruth M. Madrigal, KPMG LLP, Washington, DC

11:35 a.m. 5-Minute Break

11:40 a.m. .75 hr

Revenue Generating Activities: Investing as a Charitable Activity, Collaborations and Joint Ventures

Dahlia B. Doumar, Patterson Belknap Webb & Tyler LLP, New York, NY

David A. Levitt, Adler & Colvin, San Francisco, CA
Jorge Lopez, John D. and Catherine T. MacArthur Foundation, Chicago, IL

Ruth M. Madrigal, KPMG LLP, Washington, DC

12:25 p.m. Pick Up Lunch

Included in registration.

TRACK F: "THE MIDDLE ZONE" / CYBER & DATA PROTECTION

Presiding Officer: Norman E. Nabhan, Graystone Consulting, Houston, TX

10:50 a.m. .75 hr

The Middle Zone: DAFs, Supporting Organizations, Private Operating Foundations and Conduit Foundations

Gain insight on charitable structures that purport to offer the best of both of the private foundation and public charity worlds. Topics include classification issues, recipes for success, and traps for the unwary.

Norah L. Jones, C3 Legal, Chicago, IL
Andrew Schulz, Adler & Colvin, Washington, DC

11:35 a.m. 5-Minute Break

11:40 a.m. .75 hr

Cybersecurity and Data Protection Issues Affecting Non-Profits

Many nonprofits collect and store sensitive personal information that is protected by law from identity theft. When there is a breach of the security protecting this sensitive personal information, that poses a risk for the individuals whose data was disclosed, and for the nonprofit that will now potentially be subject to liability for the data breach. This presentation features takeaways for non-profits about how to - at a minimum - assess the risks of a data security breach, and protect its data from unauthorized disclosure.

Elizabeth Rogers, Michael Best & Friedrich LLP, Austin, TX

12:25 p.m. Pick Up Lunch

Included in registration.

MASTER CLASS E: INTELLECTUAL PROPERTY (Limited Capacity)

10:50 a.m. 1.50 hrs

MASTER CLASS: Navigating Intellectual Property Issues for Nonprofits

An overview of different types of intellectual property, and discussion regarding common issues faced by nonprofits in managing copyright and trademark issues, including private benefit, ownership, rights to use, and public distribution. Explore case studies to identify common pitfalls and practical solutions.

Laura E. Butzel, Patterson Belknap Webb & Tyler LLP, New York, NY

Gene Park, Morgan, Lewis & Bockius LLP, San Francisco, CA

12:25 p.m. Pick Up Lunch

Included in registration.

MASTER CLASS F: ANATOMY OF AN IMPACT INVESTMENT
(Limited Capacity)

10:50 a.m. 1.50 hrs

MASTER CLASS: Anatomy of an Impact Investment from the Investor Perspective

This session approaches impact investments from the 'other side,' examining the legal issues that matter equally to return-driven investors. Delve into the legal structures and key terms of common forms of equity and debt investments to understand the issues and considerations that shape financial returns but also have significant implications for achieving impact.

Miranda Lindl O'Connell, Builders Vision, San Francisco, CA
Kevin E. Roe, Simpson Thacher & Bartlett LLP, New York, NY

12:25 p.m. Pick Up Lunch

Included in registration.

FRIDAY AFTERNOON

Presiding Officer: Lucille DiDomenico, DiDomenico Group, Dallas, TX

LUNCHEON PRESENTATION

12:55 p.m. .75 hr

Community Development from the Frontlines

From cultural incubators for artists to community-anchored developments linking preschool with affordable housing, hear from veteran community developments professionals about innovations happening in their field. In this interactive panel, learn about strategies being deployed on the front lines to support the development of affordable and equitable communities, in an increasingly complex and dynamic landscape.

Moderator:
Heather K. Way, The University of Texas School of Law, Austin, TX

Panelists:
Theresa Alvarez, Austin Economic Development Corporation (501c3 and LGC), Austin, TX
Rachel Stone, Guadalupe Neighborhood Dev Corp (501c3), Austin, TX

1:40 p.m. 20-Minute Break

CONCURRENT TRACKS

TRACK G: ISSUES IN FUNDRAISING/ PLANNING VEHICLES

Presiding Officer: Jody Blazek, Blazek & Vetterling, Houston, TX

2:00 p.m. .75 hr

Advanced Issues in Fundraising

Through fundraising opportunities like events, commercial co-venture, and fundraising platforms, charities continue to struggle to maintain revenue streams. As consumer preference and regulatory environments change, charities will need to continue to adapt to changing circumstances, as well as adapt to the introduction of newer models of raising revenue.

Jonathan S. Blum, Holland & Knight LLP, Dallas, TX
Kay Walther, Blazek & Vetterling, Houston, TX

2:45 p.m. 5-Minute Break

2:50 p.m. .75 hr

Planning Vehicles and Trusts (CRTs, Annuities, etc.)

For a nonprofit, "Cash is (often) King": A donor receives a charitable deduction for an outright cash gift and the nonprofit can immediately put it to work to fund a building, a program or a project. However, a donor's long-term objectives to support a nonprofit might be better accomplished in structuring a deferred gift, such as a charitable gift annuity or a charitable remainder trust. This session examines a variety of gifts that can fund planned vehicles and fulfill a donor's charitable intent as well as personal financial goals.

Katrina M. Pipasts, Northern Trust, Chicago, IL

3:35 p.m. Adjourn

TRACK H: DIRECT CHARITABLE ACTIVITIES / EMPLOYMENT TRENDS

Presiding Officer: Lucille DiDomenico, DiDomenico Group, Dallas, TX

2:00 p.m. .75 hr

Direct Charitable Activities, Recoverable Grants, and Funding Intermediaries and Fiscal Sponsors

In an era when philanthropy is changing rapidly, the needs of philanthropists and the emerging fields they fund are shifting equally as fast. Direct charitable activities and recoverable grants are increasingly popular tools for achieving funders' charitable goals—learn how foundations can use them effectively. Similarly, deployment of funds to the field through fiscal sponsors and intermediaries is on the rise—what are the legal and practical considerations for using these funding mechanisms?

Vanessa Goodwin, Arnold Ventures LLC, Houston, TX
Kristen M. Gurdin, Wellspring Philanthropic Fund, Inc., New York, NY

2:45 p.m. 5-Minute Break

2:50 p.m. .75 hr

Employment Trends

Explore many of the employment issues facing non-profit organizations, including employee compensation and competition, unionization, and the role of AI tools.

Jason Boulette, Boulette Golden & Marin L.L.P., Austin, TX

3:35 p.m. Adjourn

MASTER CLASS G: ACCOUNTING FOR NON-PROFITS (Limited Capacity)

2:00 p.m. 1.50 hrs

MASTER CLASS: Accounting for Non-Profits: Understanding the Balance Sheet and Financial Statements (and the Form 990 Connection)

Hear components of a Non-Profit Organization's financial statements, including the footnotes, and how information tells the Non-Profit Organization's financial story. Additionally, learn how to identify differences between the financial statements and the Form 990.

Neely D. Duncan, FORVIS, Dallas, TX
Ruth Snell, Armanino, LLP, Austin, TX

3:35 p.m. Adjourn

MASTER CLASS H: MEASURING SUCCESS IN GRANTMAKING (Limited Capacity)

2:00 p.m. 1.50 hrs

MASTER CLASS: Measuring Success in Grantmaking: Reporting, Data and Other Tools

Hear an overview of why measuring outcomes matters from a legal perspective, as it relates to both grantmaking and impact investing, and explore a real-world example of how this plays out in practice using the Michael and Susan Dell Foundation's impact management system that is used to monitor the effectiveness of the Foundation's global investment portfolio. Gain a high-level understanding of why and how to measure outcomes and to facilitate insights and ideas for practitioners engaged in similar work.

Semonti Basu, Michael & Susan Dell Foundation, Austin, TX
Franziska Hertel, Ropes & Gray LLP, Boston, MA

3:35 p.m. Adjourn

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NONPROFIT FUNDAMENTALS REGISTRATION

Individual Registration \$275 | \$325 after January 24

Printed & Shipped Binder with Registration (Shipping Included) – Available through Feb. 9
Please Note: Printed binder will arrive 2-3 weeks after the conclusion of the live conference. Delivery to P.O. boxes is not permitted. Binders will not be distributed on-site.

Printed and Shipped Course Binder \$81.19 (\$75*)

Nonprofit Fundamentals Registration Total \$ _____

NONPROFIT INSTITUTE REGISTRATION

Individual Registration \$775 | \$875 after January 24

Thursday 10:50 a.m. Concurrent Sessions – SELECT ONE

- TRACK A: Exploring the Contours of Charitability
- TRACK B: Private Philanthropy Structures and Family Offices
- MASTER CLASS A: The Complexity of Giving (limited capacity)
- MASTER CLASS B: Engaging with Related Parties (limited capacity)

Thursday 3:15 p.m. Concurrent Sessions – SELECT ONE

- TRACK C: Election Year Issues
- TRACK D: Governance
- MASTER CLASS C: UPMIFA and Endowments (limited capacity)
- MASTER CLASS D: Content Strategy and Nonprofits (limited capacity)

Friday 10:20 a.m. Concurrent Sessions – SELECT ONE

- TRACK E: Revenue Generating Activities
- TRACK F: "The Middle Zone" / Cyber & Data Protection
- MASTER CLASS E: Intellectual Property (limited capacity)
- MASTER CLASS F: Anatomy of an Impact Investment (limited capacity)

Friday 1:30 p.m. Concurrent Sessions – SELECT ONE

- TRACK G: Issues in Fundraising / Planning Vehicles
- TRACK H: Direct Charitable Activities / Employment Trends
- MASTER CLASS G: Accounting for Non-Profits (limited capacity)
- MASTER CLASS H: Measuring Success in Grantmaking (limited capacity)

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Printed and Shipped Course Binder \$81.19 (\$75*)

Nonprofit Institute Registration Total \$ _____

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Nonprofit Fundamentals eConference \$325

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AUSTIN

February 7, 8–9, 2024

CONFERENCE LOCATION



Four Seasons Hotel

98 San Jacinto Boulevard
Austin, TX 78701-4082

512.478.4500 (reservations)

Accommodations:

The room block at The Four Seasons
has been exhausted.

Please visit www.utcle.org/conferences/NO24
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Parking:

\$16 daily self-parking; \$18 daily valet;
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KEY DATES

January 24, 2024

Last day for early registration rates

February 2, 2024

Last day for full refund cancellation

February 5, 2024

Last day for partial refund cancellation

\$50 processing fee applied

February 7, 2024 1:50 p.m., CT

Fundamentals begins

February 8, 2024 8:15 a.m., CT

Institute begins

February 9, 2024

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