

## <sup>2</sup> Agenda



- The biology of decision making
- Definitions and types of bias
- Confirmation bias
- The Backfire Effect
- Information deficit and belief change
- Recognizing manipulation techniques
- Astroturfing
- Strategies for dealing with others
- Strategies for our own decisions



## **Primer: The Biology of Decision Making**

"There's a reason you feel that way!"

<sup>4</sup> Implicit ("unconscious") Bias – Our worldview



Factors which form our unconscious views and preferences:

- How and Where we are brought up
- Who socialized us during formative years
- Our friendships then... and now
- Media Influences
- Individual experiences

We are hard-wired to to prefer those who look, sound and share similar interests.

Emerging from the Shadows: Unconscious Bias in the Workplace" – Katrina Grider, 2018 UT-CLE 25<sup>th</sup> Annual Labor Law Conference.

## 5 The biology of decision making

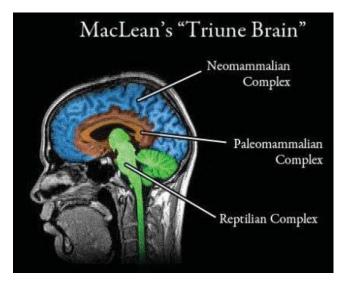


The brain's **frontal lobe** presides over reasoning, self-control, and decision making, including:

- Social behavior
- Complex cognitive behavior
- Your personality

By contrast the **limbic cortex** (also nicknamed "lizard brain") is associated with emotion, addiction, and mood. It is much more primitive in development.

OUR DECISIONS RELY ON BOTH PARTS OF THE BRAIN.



blogs.scientific american.com

## The "psychology" of decision making



The Human Brain's tools for making decisions:

Perception – how we perceive reality - what color is the sky for us?

Attitude – what sort of people make us scared/guarded?

Behavior – what sort of people will we naturally be friendly toward?

Attention – what attributes are we drawn to in people? Looks? Humor?

Listening skills – do we actively listen to what certain people say (or engage in "micro-inequities")?





Find the full text of this and thousands of other resources from leading experts in dozens of legal practice areas in the <u>UT Law CLE eLibrary (utcle.org/elibrary)</u>

Title search: Biased? Me? How Biology and Psychology Affect our Opinions and Actions - and How to Recognize and Improve our Interpersonal Skills

Also available as part of the eCourse 2019 Land Use eConference

First appeared as part of the conference materials for the  $23^{rd}$  Annual Land Use Conference session "Me? Biased? The Psychology and Biology of Decision-Making"