### WORKSHOP SESSION: AN INSIDE LOOK AT HOW GREAT LAWYERS WIN AT DEPOSITION<sup>1</sup>

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—Ken Starr, Former U.S. Solicitor General

# WINNING AT CROSS-EXAMINATION

A Modern Approach for Depositions and Trials

**SHANE READ** 

#### **CONTENTS**

INTRODUCTIO	N	1	
		PART ONE	
		The Principles	
CHAPTER 1	DEVELOP A WINNING CASE STRATEGY		
	1.1	THREE QUESTIONS YOU MUST ANSWER TO DEVELOP A CASE STRATEGY5	
	1.2	KNOW THE LAW5	
	1.3	WHAT IS YOUR BOTTOM-LINE MESSAGE?8	
	1.4	HOW ARE YOU GOING TO TELL YOUR STORY?14	
	1.5	CREATE A TRIAL PLAYBOOK23	
	1.6	CHAPTER CHECKLIST24	
CHAPTER 2	ESSE	ENTIAL TECHNIQUES OF CROSS-	
	EXAMINATION27		
	2.1	DEPOSITION VERSUS TRIAL27	
	2.2	MOST CROSS-EXAMINATIONS ARE SUICIDAL AND NOT HOMICIDAL28	
	2.3	FOUR MYTHS ABOUT CROSS-EXAMINATION28	
	2.4	IRVING YOUNGER'S TEN COMMANDMENTS ARE WRONG31	
	2.5	HOW TO CHOOSE YOUR TOPICS FOR CROSS40	
	2.6	DO YOU NEED TO CROSS?44	
	2.7	THE 10 PERCENT VERSUS 65 PERCENT PRINCIPLE48	
	2.8	HOW TO PREPARE A CROSS-EXAMINATION49	
	2.9	HOW TO ASK QUESTIONS54	
	2.10	HOW TO AVOID OBJECTIONS65	
	2.11	CHAPTER CHECKLIST66	

4.3

PREPARING FOR CROSS-EXAMINATION....... 123

	4.4	KEYS TO ATTACKING AN EXPERT EFFECTIVELY127			
	4.5	CROSS OF AN EXPERT IN ZIMMERMAN TRIAL138			
	4.6	MARK LANIER CROSS-EXAMINES AN EXPERT141			
	4.7	CHAPTER CHECKLIST 142			
		PART TWO			
		The Masters			
CHAPTER 5	TOM	GIRARDI CROSS-EXAMINES IN			
	STO	W V. DODGERS147			
	5.1	TOM GIRARDI147			
	5.2	GIRARDI'S STRATEGIES FOR CROSS- EXAMINATION148			
	5.3	BACKGROUND OF STOW V. LOS ANGELES DODGERS 152			
	5.4	CROSS-EXAMINATION OF DEFENDANT'S EXPERT156			
	5.5	CROSS-EXAMINATION OF THE HEAD OF OPERATIONS OF DODGER STADIUM169			
	5.6	AFTERMATH179			
	5.7	CHAPTER CHECKLIST 180			
CHAPTER 6	MAF	RK LANIER CROSS-EXAMINES			
	DEPUY'S HEAD OF CLINICAL				
	RES	RESEARCH183			
		THE PLAINTIFF'S LAWYER, MARK LANIER 183			
	6.2	LANIER'S STRATEGIES184			
	6.3	BACKGROUND OF THE DEPUY HIP IMPLANT LITIGATION190			
	6.4	CROSS OF DR. PAM PLOUHAR192			
	6.5	THE POWER OF LANIER'S VISUAL AIDS216			
	6.6	CHAPTER CHECKLIST218			

CHAPTER 7	MAR	RK LANIER CROSS-EXAMINES THE	
	PRE	SIDENT OF DUPUY	221
	7.1	CROSS OF ANDREW EKDAHL	. 221
	7.2	USING THE "SIMPLE TRUTH" IN A QUESTION	246
	7.3	CHAPTER CHECKLIST	246
CHAPTER 8	MAR	RK LANIER CROSS-EXAMINES	
	DR. THOMAS SCHMALZRIED249		
	8.1	CROSS-EXAMINATION OF DR. THOMAS SCHMALZRIED	249
	8.2	SUMMARY OF MARK LANIER'S CROSS-EXAMINATION STYLE	271
	8.3		
		PART THREE	
		Famous Trials	
CHAPTER 9	THE	PROPOSITION 8 TRIAL	
	PERRY V. SCHWARZENEGGER277		
	9.1	SUMMARY OF PERRY V. SCHWARZENEGGER	. 278
	9.2	SUMMARY OF OPENING STATEMENTS	
	9.3	SUMMARY OF DIRECT EXAMINATION OF BLANKENHORN (PART I)	
	9.4	BOIES CONDUCTS VOIR DIRE OF THE EXPERT	
	9.5	SUMMARY OF BLANKENHORN DIRECT EXAMINATION (PART II)	
	9.6	BOIES'S CROSS-EXAMINATION OF BLANKENHORN	
	9.7	SUMMARY OF BOIES'S TECHNIQUES	
	9.8	CHAPTER CHECKLIST	

CHAPTER 10	THE O.J. SIMPSON AND				
	GEORGE ZIMMERMAN TRIALS				
	10.1	BACKGROUND OF PEOPLE V. O.J. SIMPSON	309		
	10.2	CROSS-EXAMINATION OF MARK FUHRMAN	310		
	10.3	CROSS-EXAMINATION OF OFFICER			
		DENNIS FUNG	315		
	10.4	BACKGROUND FOR STATE V. ZIMMERMAN	322		
	10.5	CROSS OF JOHN GOOD	325		
	10.6	CHAPTER CHECKLIST	333		
ENDNOTES			337		
ACKNOWLEDGMENTS					
ABOUT THE AU	THOR.		341		
INDEX			343		

#### **CHAPTER SEVEN**

## Mark Lanier Cross-Examines the President of DePuy

"Let's see if this document bears out your view of it or mine."

—Mark Lanier

Andrew Ekdahl, who was president of DePuy during the relevant time of this litigation, is the second witness whose testimony we will study from the DePuy hip implant trials. This witness presented many different challenges for Lanier than the ones we saw in the previous chapter. Ekdahl was obviously ranked higher in the company than Plouhar, which made the stakes very high. He also resisted answering Lanier's questions in a different manner than Plouhar. As a result, you will learn from the different techniques that Lanier used with Ekdahl. You will also see the different demonstrative exhibits that Lanier used, which highlight Lanier's versatility and effectiveness.

#### 7.1 CROSS OF ANDREW EKDAHL

Andrew Ekdahl appeared at the trial via satellite. After he was sworn in and stated his name and where he worked, Lanier began his cross as follows:

#### Lanier Announces His Theme for Cross

- Q. I want to get right into things with you, and we will explore a little bit more about your qualifications as we go along, but let's start out with a general premise. And this is my theme for my cross-examination of you—and so the jury is clear, you are what we call an adverse witness. You work for the other side, don't you?
- A. Yes
- Q. We served you with a subpoena to force your testimony today?
- A. I believe you served my attorneys with a subpoena.

#### **CHAPTER ROAD MAP**

- Draw pictures of your themes to give them more impact.
- Learn several phrases you can use when a witness does not answer a simple question.
- Learn how to make the complicated simple.

Q. They accepted it on your behalf, but it was a subpoena; — you are here under a court order to testify, aren't you?

A. Yes.

Lanier makes it very clear to the jury that Ekdahl is not a neutral witness. Ekdahl's motives are not aligned with Lanier's. Use this technique at your next trial. Imagine how happy the jury was to hear Lanier's words, "I want to get right into things with you," rather than the lengthy preambles that they hear from most other lawyers.

Q. All right. Here's my theme for you, sir: I want the jury to hear from you how marketing and sales ran the company during the relevant time periods, not science. You understand what I mean when I say that?

A. I disagree with it, but, OK.

As briefly discussed in chapter 3, Lanier does not make such subtle points on cross-examination with the hope that he can argue them more strongly in closing—as Irving Younger suggests you should do in his ten commandments. Instead, Lanier does just the opposite, and with great effect. He boldly tells the jury—as he did earlier when questioning Plouhar and as we will see him do later with Dr. Schmalzried—what his theme is for the cross.

Why will Lanier win this cross? You should know the answer to this question by now. But if not, here's the answer: He has chosen topics that he can win on because the documents (e.g., trial exhibits, such as prior statements by the witness) and common-sense reasoning will back him up. Cross-examination is really that simple. But Lanier executes these strategies very effectively.

In your next cross—whether it is in deposition or at trial—start it just the way Lanier did: "I want the jury to hear from you. . . ."

- Q. I know you disagree with it, but you at least understand what I mean, right? A. Believe so.
- Q. All right. So let's put it to the test. . . . Have you ever heard the expression "Put your money where your mouth is"?

Lanier links this line of questioning about budgets, a topic that tends to be rather dry, to a famous everyday saying, so that the jury can understand his theme and remember it during deliberations. The phrase also aligns him with the jury. That is, Lanier is going to ask common-sense questions, the jury is going to apply its common-sense reasoning, and the witness will need to answer using common sense or suffer the consequences.

A. Yes.





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