

## Risk Allocation in Technology and Commercial Transactions

32nd Annual University of Texas Technology Law Conference

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## What transactions?

- Cloud Services
  - SaaS / applications (HR, Finance, Sales, Legal)
- License Agreements
- IT Services
  - Cloud services
    - Hosting / platform / infrastructure
  - Disaster recovery solutions
  - Managed IT / managed IS
  - Backup solutions
  - Consulting / support
  - IT outsourcing
- · Mergers and Acquisitions; Financing



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## Assessment of risk in technology contracts

- Payment Risk
- Performance Risk
  - o Doesn't work as intended or represented
  - o Isn't consistently available for use
- Legal Matters (govmt action, 3d-party claims, contract penalties, restrictions on use, ...)
  - Violation of statutes and regulations
  - Tax, employment, ...
  - o Privacy laws (TCPA, FCRA, CAN-SPAM, CCPA, FDCPA, ...)
  - Infringement / misappropriation of IP rights
  - Services and/or Deliverables
  - Breach of third-party contract
  - In providing Services/Deliverables,
  - As a result of performance failure
  - Data breach, other privacy harms
  - Personal injury, damage to tangible property
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## Assessment of risk in technology contracts - Cyber

- Types of incidents
  - <u>Data security incident</u> acquisition, misuse, damage, loss. <u>Not just personal data</u> – also operational data, proprietary and confidential data (internal and thirdparty)
- Systems security incident unavailability, damage

- Controls for
  - Data
  - Internal systems
  - Third-party systems
- Potential impacts
  - Business/operations impact
  - Loss of IP or proprietary/valuable data
  - Reputational impact / lost business opportunities
  - Notification costs
  - Attorneys' fees for responding to incident
  - PR and forensic IT/IS consultants

- Software used
- Software delivered
- IT remediation expenses
- Regulatory response and fines
- Litigation costs
- Payment card fines
- Costs of recreating data
- Stock price

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First appeared as part of the conference materials for the  $32^{nd}$  Annual Technology Law Conference session "Risk Allocation in Technology and Commercial Transactions"