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Practical Realities Virtually certain that a lawyer will Represent more than one person in forming or operating and entity Want to be helpful Devote more attention to pulling everyone together than pausing to reflect on ethical risks to the lawyer Client better served: economical + coordination Harmonizing different goals = lawyer for group

	Introduction: Reality
	Common Practice
	Professor Hazard describes the advantages of lawyers representing business associates (or families)
	 Lawyer contributes perspective, objectivity and foresight Discourage escalation of conflict Articulate general principles and common custom as standards to measure claims Is advocate, mediator, entrepreneur and judge, all in one
	But it is a "tricky business" Geoffrey C. Hazard, Ethics in the Practice of Law 65 (1978).
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	Special Problems: Ethics Rules: Struggle [p. :	77]
	Ethical quicksand of multi-party representation	
	Well meaning lawyer	
	 Seeking to be cooperative and helpful 	
	Assist the group	
	Mired in ethical quicksand before you realize what has happened	
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	Introduction: Reality	
	Unclear guidance	
	Texas Rules on multi-party representation are unclear	
	Courts and grievance committees considering multiple representation in a closely held or family business are also not clear	
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Also available as part of the eCourse <u>Multi-Party Representation for the Business Lawyer (2020)</u>

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