



# PRIVILEGED COMMUNICATIONS

Ethical Challenges and Best Practices for Tax Practitioners with Organizational Clients

**BENJAMIN A. DAVIDSON** Director of Tax Policy & Analysis, Associate University Counsel, and Adjunct Professor of Law, The University of North Carolina at Chapel Hill

BRITTANY CVETANOVICH Senior Associate General Counsel, The Ohio State University

1



### **Agenda**

- Introduction
- Case Study

2



#### **Agenda**

- Introduction
  - ABA Model Rules
  - Attorney-client privilege
  - Section 7525 privilege
  - Work product doctrine
- Case Study

3

3

UTLAW CLE TEXAS Law

#### **Agenda**

- Introduction
- Case Study
  - Planning the transaction
  - Valuation
  - Communicating with a subsidiary
  - Reporting the transaction on a tax return
  - Dual-purpose communications
  - Tax accrual workpapers
  - Financial statement auditor
  - Schedule UTP
  - IRS Exam
  - Communicating with foreign advisors

4



#### **ABA Model Rule 1.13: Organization as Client**

- Attorneys employed by or retained by an organization are treated as representing the organization. See Model Rule 1.13(a).
  - The attorney's professional obligation is to the organization and not to an individual officer, director, or shareholder. See Model Rule 1.13(f).
  - Joint representation may be permissible in certain circumstances.
  - This can have implications for attorney-client privilege issues.

5

5



## ABA Model Rule 1.6: Confidentiality of Information

- A lawyer shall not reveal information relating to the representation of a client unless the client gives informed consent, the disclosure is impliedly authorized, or an exception applies. See Model Rule 1.6(a).
- A lawyer shall make reasonable efforts to prevent inadvertent or unauthorized disclosures. See Model Rule 1.6(c).

6

6





Find the full text of this and thousands of other resources from leading experts in dozens of legal practice areas in the <u>UT Law CLE eLibrary (utcle.org/elibrary)</u>

Title search: Privileged Communications: Ethical Challenges and Best Practices for Tax Practitioners with Organizational Clients

Also available as part of the eCourse <u>Ethical Issues for Tax Practitioners in Privileged Communications</u>

First appeared as part of the conference materials for the  $12^{\text{th}}$  Annual Higher Education Taxation Institute session "Ethical Issues for Tax Practitioners in Privileged Communications"