

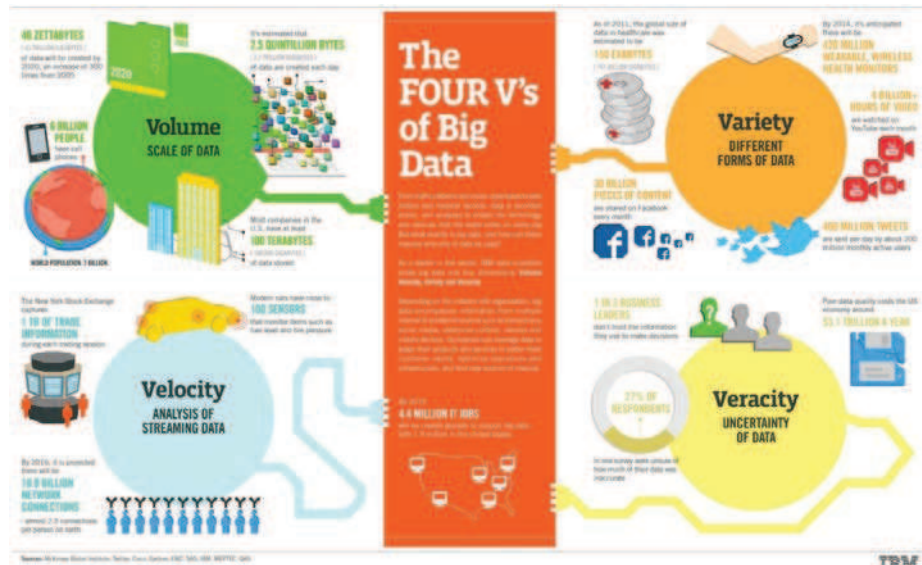
THE USE OF DATA ANALYTICS IN EMPLOYMENT DECISION-MAKING

Jason S. Boulette

32nd Annual Technology Law Conference— May 2019

1

What is Big Data?



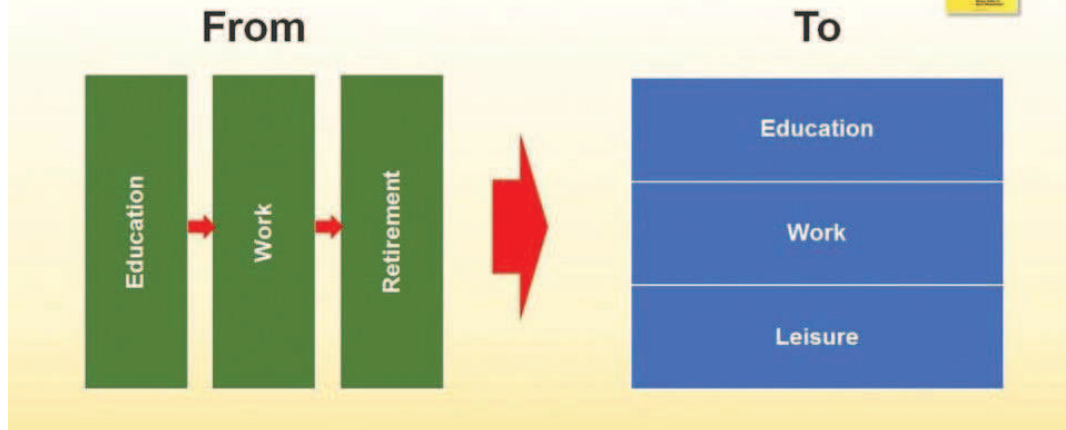
<https://www.ibmbigdatahub.com/infographic/four-vs-big-data>

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2

The Future of Work: It's Already Here

"The Three Boxes of Life," By Dick Bowles



<https://www.forbes.com/sites/joshbersin/2016/09/21/the-future-of-work-its-already-here-and-not-as-scary-as-you-think/#7419ee44bf53>

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The Future of Work: It's Already Here

The overwhelmed employee



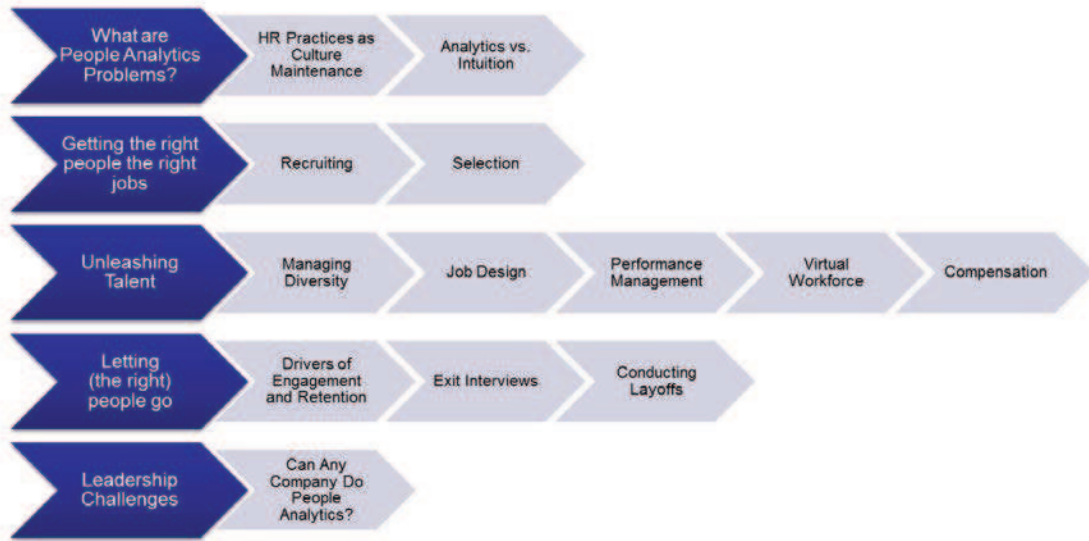
Sources: Deloitte Human Capital Trends 2014 and 2015

<https://www.forbes.com/sites/joshbersin/2016/09/21/the-future-of-work-its-already-here-and-not-as-scary-as-you-think/#7419ee44bf53>

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What is People Analytics?



<https://rework.withgoogle.com/blog/use-people-analytics-to-change-how-we-teach-HR/>

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John Deere and Farm Tech



<https://www.forbes.com/sites/joshbersin/2016/09/21/the-future-of-work-its-already-here-and-not-as-scary-as-you-think/#7419ee44bf53>

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6

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