



All Deals Involve Risk

- How Do You Handle Risk?
 - Assume it (Self-insurance)
 - Transfer it (Contractual)
 - Insure it

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Risk Management Considerations

- Acquired vs. Acquirer
- Partial or Total Acquisition
- Same Industry or Diversification
- New Geographical Operations
- Relative Size of Counterparties

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Due Diligence Considerations

- Who Retains Responsibility for Past Liabilities?
 - What are they?
 - Predecessor company(ies) exposures?
 - Insurable?
 - Do you want to assume them?

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Due Diligence Considerations

- What Insurance Survives the Closing?
 - Need for run-off/tail coverages (D&O, Fiduciary Liability)
 - Are current policies transferrable?
 - 1+1≠2
 - Are acquirer's policies adequate to absorb the acquisition?
 - Detailed list/copies of historical policies available to respond to unknowns
 - Assignments: Tex. Farmers Ins. Co. v. Gerdes

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