# The Complaints You Won't Hear

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Te xa s C la ssro o m Te a c he rs Asso c ia tio n

### Aboutme





## Teacher Working Conditions are Student Learning Conditions

"A recent review of ESSA Tiers 1 through 4 literature found that teacher satisfaction is related to the amount of voice they have in decision-making about issues related to the irjob performance....in a survey...respondents cited the opportunity to participate in school decision-making and the quality of relationships among the staff as the most important factors influencing why they chose to stay."

- Podolsky, A., Kini, T., Bishop, J., & Darling-Hammond, L (2016, September). Solving the teacher shortage: How to attract and retain excellent educators. Palo Alto, CA: Learning Policy Institute
- Fute mic k, K (2007). A possible dream: Retaining California teachers so all students leam. Sacramento, CA: California State University.

#### TCTA's Most Common Calls

- O 1. Problems with Administrators
- O 2. Appraisals
- O 3. Disc ip line
- 4. Alleged Misconduct
- 5. Re sig nation or Re le a se from Contract
- O 6. Parent Issue s
- 7. Extra Dutie s
- 0 8. Reprimandsor Write-ups
- O 9. Salary
- 0 10. Leave Questions

#### Problems with Administrators

- O Broad, all-encompassing term
- Ranges anywhere from accusations of harassment by a principal administrator to "Idon't think my principal likes me."
- O Main example s: enforcing policies haphazardly or inconsistently; requiring some teachers to do "less de sirable" duties; an "innercircle"
- O Threadsofcommonality
- O Unfair typic ally ≠ against policy, procedure, or law
- O However, grievances are going to be filed, and possibly DIA complaints, when policies are enforced against one subset of employees or only employees that be long to a particular class.

### Leadership is KEY

- Re search looking at factors related to teacher tumover have found school working conditions appear to have some of the strongest and most robust effects.
- O Some research suggests that principals may be in the best position to influence school working conditions.
- From the study: How Much Do School Principals Matter When It Comes to Teacher Working Conditions? Susan Burkhauser, Rand Corporation, Loyola Marymount University, 2016
- O http://journals.sagepub.com/doi/10.3102/0162373716668028





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