

COUNSEL TO GREAT COMPANIES

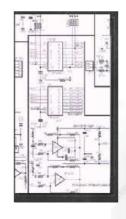
## FRAND in the Courts – Recent Developments

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## Standards created via multi-lateral negotiations





## Standards achieve global interoperability

- Participants advocate solutions compatible with business interests
- Adoption results in the selection of some technologies and the rejection of other technologies



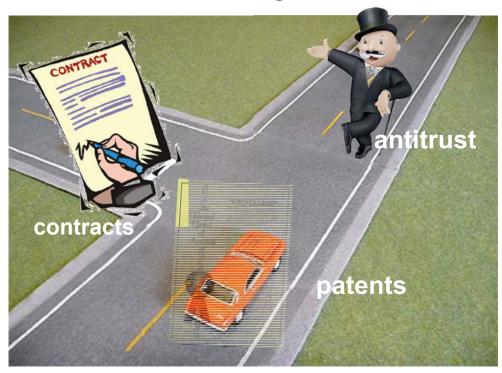




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## Three intersecting areas of law



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