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# The Role of the GC: Managing Enterprise-Wide Cybersecurity Risk

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Norton Rose Fulbright US LLP



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### **Our Panel**



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# Is cybersecurity a risk that general counsels have a role in managing?

- Survey says.....
  - A 2022 ACC survey revealed that on a scale of 1-10, CLO's ranked Cybersecurity, on average, as the issue with highest level of importance to their business



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### **Cybersecurity Incident Response**

- Incident response was the typical area of cybersecurity that most Legal/Privacy team were initially involved, and for good reason
- For significant incidents, GC's are expanding their roles during incident response, recognizing the legal risks and multi-disciplinary approach required
- Incident preparation has become a large focus for GC's to manage cyber risk



Establish and update Enterprise and Info Sec Incident Response Plans



Develop Ransomware Incident Response Playbook / Decision Tree



Conduct tabletop exercises to build muscle memory and enhance the IRP



Drill and test other problem areas – recovery, asset identification, password resets, deployment of EDR



Legal integrated into SOC alerting processes/immediate engagement of counsel



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# Evolution of general counsel's role

# Expanded from Cybersecurity Incident Response, to other domains, including: Cybersecurity Compliance Information Governance Privacy Compliance Board Oversight of Cybersecurity Risks Third-Party Risk Management / Customer Questionnaires

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# **Cybersecurity compliance**

Areas in-house counsel should be focused on, include:

- Mapping the regulatory landscape applicable to the organization
- Overseeing Cybersecurity Risk Assessment and Penetration Tests
- Reviewing and updating Information Security Policies and Procedures
- Conduct regulatory readiness assessment to better position the organization to quickly and comprehensively respond to requests by regulators in the first few days or weeks of an incident
- Prepare for future regulatory rules imposing short reporting requirements (e.g., proposed SEC Cyber rules for RIAs and Public Companies) and robust cybersecurity policies and procedures

But what are the practical challenges for managing cybersecurity compliance?

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Also available as part of the eCourse 2022 Essential Cybersecurity Law eConference

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"The Role of the GC: Managing Enterprise-Wide Cybersecurity Risk"