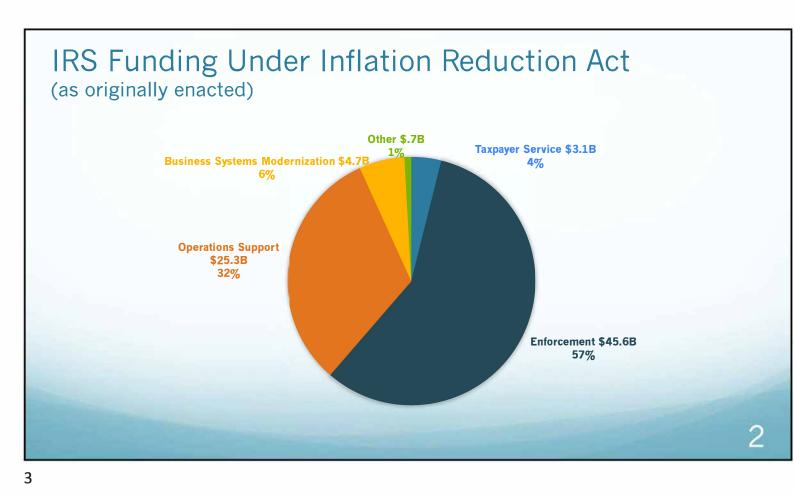
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Overview

- Context for comments
- Evolving role for the IRS in administering the tax law
- Structural headwinds for the IRS, particularly in the context of administering tax expenditure programs
- Legacy institutional challenges for the IRS
- The Inflation Reduction Act (IRA) as a watershed moment
- Challenges and opportunities going forward

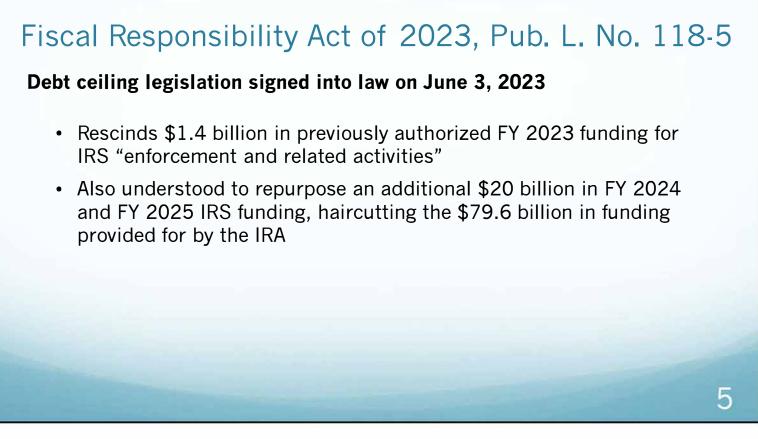
1



Inflation Reduction Act, Pub. L. No. 117-169 Signed into law in August 2022, providing \$79.6 billion in special 10year funding for the IRS \$45.6 billion for tax enforcement activities including hiring new examination agents, providing legal support and investing in "investigative technology" \$25.3 billion for operations support, including improved telecommunications and information technology \$3.2 billion for taxpayer services including filing support and account services \$4.8 billion for business systems modernization projects

3

	flation Red	duct	tion	Ac	t, P	ub.	L. [No.	117-16	59
	Baseline IRS Enforcement	2017	2018	2019	2020	2021	2022	2023	2020-2023 Average	
	(in \$ billions)	\$4.7	\$4.7	\$4.6	\$4.8	\$5.0	\$5.4	\$5.4	\$4.9	
yea FY	uates to annual ar, a 98% increa 2017 through F seline amounts	se ov Y 202	er the 23	e ena	cted a	avera	ge en	force	ment budg	•
	Inflation, including									
	Increased IRS pro				-					ted as
	part of the IRA									



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